

City of Shaker Heights



2012 Budget



As of July 9, 2012

City of Shaker Heights
General Fund Revenue
Actual 2009, 2010, Budget and Projection 2011, Budget 2012

Source of Revenue	2009 Actual	2010 Actual	2011 Budget	2011 Projection	2012 Budget
Local Taxes					
Real Estate & Public Utility	\$7,210,791	\$6,562,324	\$6,530,303	\$6,357,404	\$6,276,665
Rollback/Homestead/Disability	1,210,779	1,153,479	1,146,941	1,010,455	958,157
Tangible Personal Property	14,101	6,680	0	513	0
Income Tax	19,646,181	19,807,678	20,127,875	20,643,570	20,644,059
Admission Tax	51,542	52,811	52,000	52,000	52,000
State Shared Tax					
Local Government	1,335,732	1,355,408	1,347,000	1,349,827	883,417
Estate Tax	3,771,792	2,480,808	3,000,000	4,329,883	3,000,000
Liquor & Beer Permits	13,191	12,394	12,000	13,122	15,000
Cigarette Tax	278	1,007	320	320	320
Intergovernmental Revenue					
Title IIIB - Senior Adults	42,821	37,605	40,000	45,520	37,000
Other Federal Grants	13,895	126,142	74,960	134,933	169,000
State Health Subsidy	9,419	5,666	5,750	10,162	5,220
State Grants	26,014	58,357	18,244	17,726	71,939
Local Governments	289,515	104,868	62,490	68,038	102,834
Charges For Services					
Court Costs	1,695,908	1,995,274	2,018,250	1,998,598	2,000,000
Ambulance Fees	575,278	523,414	580,000	540,772	545,000
CATV Fee	343,258	363,842	363,800	384,579	384,500
Shaker Magazine	279,293	227,784	233,000	211,027	226,333
Other Fees	213,672	167,518	110,445	94,936	110,255
Fines					
Fines & Forfeitures	665,009	630,082	650,150	591,450	595,150
Licenses					
Licenses & Permits	650,997	703,627	651,540	621,298	646,150
Miscellaneous					
Interest	223,909	290,011	235,000	264,900	175,000
Local Grants & Donations	0	30,879	25,655	42,264	56,100
Refunds & Rebates	340,616	331,060	231,065	295,622	302,035
Rents & Leases - Governmental	0	96	83	0	83
Rents & Leases - Non-Governmental	16,171	12,796	12,796	12,796	12,800
Sale of Public Property	95,533	95,660	52,570	102,161	62,605
Total Operating Revenue	\$38,735,695	\$37,137,270	\$37,582,237	\$39,193,876	\$37,331,622
Transfers In From					
H.I.D.T.A. Grant S.R. Fund	902,855	0	0	0	0
Drug Free Comm. Grant S.R. Fund	0	19,706	0	0	0
Unclaimed Moneys Trust Fund	5,511	796	0	800	4,000
Total Transfers In	\$908,366	\$20,502	\$0	\$800	\$4,000
Total Revenue	\$39,644,061	\$37,157,772	\$37,582,237	\$39,194,676	\$37,335,622
Prior Yr. Encumb. Recovery	232,811	114,744	100,000	100,000	100,000
Balance Prior Year	7,216,752	6,568,419	7,070,160	7,070,160	7,102,425
Total Resources	\$47,093,624	\$43,840,935	\$44,752,397	\$46,364,836	\$44,538,046

CITY OF SHAKER HEIGHTS, OHIO
 General Fund
 Expenditures Actual 2009 through 2010, Budget and Projection 2011, and Budget 2012

	2009 Actual	2010 Actual	2011 Budget	2011 Projection	2012 Budget
Expenditures:					
Goal Area:					
Safety and Core Services					
Police					
Personal Services	\$8,725,329	\$8,164,872	8,224,750	\$8,166,626	8,221,060
Other	569,957	666,633	931,394	668,426	837,781
Total Police	\$9,295,286	\$8,831,505	\$9,156,144	\$8,835,052	9,058,841
Fire					
Personal Services	6,813,583	5,770,641	5,762,623	5,786,884	5,843,441
Other	436,221	478,913	561,682	535,580	586,902
Total Fire	\$7,249,804	\$6,249,554	\$6,324,305	\$6,322,464	\$6,430,343
Public Works					
Personal Services	4,086,843	3,961,173	3,997,120	4,052,622	4,050,910
Other	3,030,606	2,945,667	3,127,485	3,115,305	3,333,985
Total Public Works	\$7,117,449	\$6,906,840	\$7,124,605	\$7,167,927	\$7,384,895
Municipal Court					
Personal Services	2,196,957	2,111,099	2,238,860	2,217,581	2,146,650
Other	92,301	79,019	96,400	86,106	102,786
Total Municipal Court	\$2,289,258	\$2,190,118	\$2,335,260	\$2,303,687	\$2,249,436
Health					
Personal Services	409,676	407,052	382,000	436,125	388,340
Other	58,632	69,899	55,952	62,408	55,620
Total Health	\$468,308	\$476,951	\$437,952	\$498,533	\$443,960
Community Life					
Personal Services	412,061	340,021	333,100	336,349	332,500
Other	173,400	180,935	203,111	217,701	203,725
Total Community Life	\$585,461	\$520,955	\$536,211	\$554,050	\$536,225
Total Safety and Core Services	\$27,005,566	\$25,175,924	\$25,914,477	\$25,681,713	\$26,103,700
Asset Management					
Building Inspection					
Personal Services	444,331	434,235	340,300	341,669	342,300
Other	43,546	41,152	71,420	32,879	72,173
Total Building Inspection	\$487,877	\$475,387	\$411,720	\$374,548	\$414,473
Housing Inspection					
Personal Services	858,329	813,034	819,100	820,025	826,000
Other	33,067	37,506	34,835	32,575	38,700
Total Housing Inspection	\$891,396	\$850,540	\$853,935	\$852,600	\$864,700
City Council					
Personal Services	115,142	126,612	127,300	125,620	127,800
Other	8,135	10,223	14,896	8,498	14,951
Total City Council	\$123,277	\$136,836	\$142,196	\$134,118	\$142,751
Mayor					
Personal Services	195,355	191,059	192,000	193,437	191,900
Other	24,289	25,156	26,201	16,706	26,359
Total Mayor	\$219,644	\$216,214	\$218,201	\$210,143	\$218,259
Chief Administrative Officer					
Personal Services	223,867	216,258	218,100	219,774	220,400
Other	5,614	5,863	8,915	6,938	74,600
Total Chief Administrative Officer	\$229,481	\$222,122	\$227,015	\$226,712	\$295,000
Law					
Personal Services	492,412	486,837	464,800	464,679	492,800
Other	262,078	233,761	242,908	278,134	245,184
Total Law	\$754,490	\$720,598	\$707,708	\$742,813	\$737,984
Finance					
Personal Services	611,795	606,833	614,500	638,876	590,600
Other	103,315	132,479	134,789	129,617	135,865
Total Finance	\$715,110	\$739,311	\$749,289	\$768,493	\$726,465
Human Resources					
Personal Services	256,142	225,235	236,800	212,315	233,100

CITY OF SHAKER HEIGHTS, OHIO
General Fund
Expenditures Actual 2009 through 2010, Budget and Projection 2011, and Budget 2012

	2009 Actual	2010 Actual	2011 Budget	2011 Projection	2012 Budget
Other	29,958	54,713	46,495	30,437	66,848
Total Human Resources	\$286,100	\$279,948	\$283,295	\$242,752	\$299,948
Civil Service					
Personal Services	35,039	20,923	21,902	21,902	21,990
Other	2,597	18,600	12,020	39,820	12,411
Total Civil Service	\$37,636	\$39,523	\$33,922	\$61,722	\$34,401
Information Technology					
Personal Services	206,935	203,701	382,150	380,156	384,700
Other	94,827	84,089	15,400	93,944	142,389
Total Information Technology	\$301,762	\$287,790	\$397,550	\$474,100	\$527,089
CCSE					
Personal Services	58,574	46,688	75,500	70,472	35,500
Other	1,119,619	1,028,416	1,099,033	1,023,719	1,112,259
Total CCSE	\$1,178,193	\$1,075,103	\$1,174,533	\$1,094,191	\$1,147,759
Total Asset Management	\$5,224,966	\$5,043,373	\$5,199,364	\$5,182,192	\$5,408,829
Growth of Tax Base					
Communications and Outreach					
Personal Services	310,384	317,461	344,700	344,744	357,210
Other	461,414	463,715	435,499	417,654	439,383
Total Comm & Outreach	\$771,798	\$781,175	\$780,199	\$762,398	\$796,593
Planning					
Personal Services	420,029	413,608	425,000	407,736	431,915
Other	104,029	108,432	135,371	54,495	76,312
Total Planning	\$524,058	\$522,040	\$560,371	\$462,231	\$508,227
Neighborhood Revitalization					
Personal Services	450,064	391,999	336,600	326,387	338,600
Other	8,907	7,624	12,943	8,665	13,050
Total Neighborhood Revit.	\$458,971	\$399,623	\$349,543	\$335,052	\$351,650
Total Growth of Tax Base	\$1,754,827	\$1,702,838	\$1,690,113	\$1,559,681	\$1,656,470
Total Operating Expenditures	33,985,358	31,922,135	32,803,954	32,423,586	33,168,999
Transfers Out					
Community Life Subsidy	882,091	854,160	720,762	720,762	749,710
Advance to Drug Free Grant	19,706				
Advance to CPOC	0			98,300	
Self Insurance Fund	800,000	500,000		626,000	0
Police & Fire Pensions	1,895,809	1,701,572	1,645,462	1,645,462	1,702,692
Street Lighting	12,100	12,100	12,100	52,100	112,100
Debt Service - Next Year	0	1,331,356	1,273,134	553,100	1,130,591
General Capital				672,531	1,659,035
Economic Development Fund	2,930,142	449,452	1,726,866	2,470,569	1,340,965
Total Transfers Out	6,539,848	4,848,640	5,378,324	6,838,824	6,695,093
Total Disbursements	40,525,206	36,770,775	38,182,278	39,262,410	39,864,092
Total Revenue	\$39,876,872	\$37,272,516	\$37,682,237	\$39,294,676	\$37,436,822
Excess Revenue Over/Under Expenditures	(648,334)	501,741	(500,041)	32,266	(2,428,470)
Ending Balance December 31	\$6,668,418	\$7,070,159	\$6,570,118	\$7,102,425	\$4,673,954
Ending Balance % Reserve	16.21%	19.23%	17.21%	18.09%	11.72%

FUND SUMMARIES			
	2010	2011	2012
	Actual	Budget	Budget
SUMMARY OF ALL OPERATING FUNDS			
Fund Balance - Beginning of Year	\$14,299,086	\$14,618,385	\$11,590,821
Revenue	57,700,520	62,058,154	79,783,232
Expenditures	(57,659,256)	(65,925,596)	(84,970,608)
Fund Balance - End of Year	\$14,340,350	\$10,750,943	\$6,403,445
GENERAL FUND - 100			
101 - General Fund			
Fund Balance - Beginning of Year	\$6,568,418	\$7,070,159	\$6,002,578
Revenue	37,272,516	\$37,682,237	\$37,435,622
Expenditures	(36,770,775)	(\$38,749,818)	(\$39,864,092)
Fund Balance - End of Year	\$7,070,159	\$6,002,578	\$3,574,107
103 - Economic Development Venture			
Fund Balance - Beginning of Year	\$3,134,157	\$3,405,805	\$4,336,893
Revenue	549,683	1,770,966	2,461,035
Expenditures	(\$278,035)	(\$839,878)	(\$1,093,539)
Fund Balance - End of Year	\$3,405,805	\$4,336,893	\$5,704,389
105 - Recreation			
Fund Balance - Beginning of Year	\$4,870	\$30,276	\$28,901
Revenue	2,633,599	2,611,307	2,640,254
Expenditures	(\$2,608,193)	(\$2,612,682)	(\$2,646,554)
Fund Balance - End of Year	\$30,276	\$28,901	\$22,601
SPECIAL REVENUE FUNDS - 200			
200 - Summary of Special Revenue Funds			
Fund Balance - Beginning of Year	\$4,619,416	\$4,010,057	\$3,130,443
Revenue	\$11,202,167	\$14,235,540	\$13,693,822
Expenditures	(\$11,811,526)	(\$15,115,154)	(\$14,312,407)
Fund Balance - End of Year	\$4,010,057	\$3,130,443	\$2,511,858
201 - Street Maint. & Repair Fund			
Fund Balance - Beginning of Year	\$409,403	\$468,127	\$362,209
Revenue	1,271,150	\$1,349,469	\$1,354,619
Expenditures	(\$1,212,426)	(\$1,455,387)	(\$1,482,177)
Fund Balance - End of Year	\$468,127	\$362,209	\$234,651
202 - State Highway Maintenance			
Fund Balance - Beginning of Year	\$54,485	\$54,963	\$56,240
Revenue	68,913	68,500	68,500
Expenditures	(\$68,435)	(\$67,223)	(\$67,339)
Fund Balance - End of Year	\$54,963	\$56,240	\$57,401
204 - Sewer Maintenance			
Fund Balance - Beginning of Year	\$1,293,747	\$1,058,733	\$891,434
Revenue	1,132,804	1,294,420	1,294,420
Expenditures	(\$1,367,818)	(\$1,461,719)	(\$1,516,504)
Fund Balance - End of Year	\$1,058,733	\$891,434	\$669,350

FUND SUMMARIES			
	2010	2011	2012
	Actual	Budget	Budget
205 - Police Pension			
Fund Balance - Beginning of Year	\$404,213	\$629,038	\$582,117
Revenue	1,230,371	1,020,879	1,056,900
Expenditures	(\$1,005,546)	(\$1,067,800)	(\$1,057,050)
Fund Balance - End of Year	\$629,038	\$582,117	\$581,967
206 - Fire Pension			
Fund Balance - Beginning of Year	\$306,127	\$510,175	\$511,506
Revenue	1,321,852	1,125,111	1,147,280
Expenditures	(\$1,117,804)	(\$1,123,780)	(\$1,147,430)
Fund Balance - End of Year	\$510,175	\$511,506	\$511,356
209 - Indigent Driver Alcohol Treatment			
Fund Balance - Beginning of Year	\$44,151	\$59,396	\$51,261
Revenue	21,621	14,300	14,300
Expenditures	(\$6,376)	(\$22,435)	(\$22,659)
Fund Balance - End of Year	\$59,396	\$51,261	\$42,902
210 - Court Computer			
Fund Balance - Beginning of Year	\$125,628	\$126,033	\$28,921
Revenue	39,106	37,100	58,000
Expenditures	(\$38,701)	(\$134,212)	(\$86,497)
Fund Balance - End of Year	\$126,033	\$28,921	\$424
211 - Clerk's Computerization Fund			
Fund Balance - Beginning of Year	\$340,276	\$412,843	\$296,422
Revenue	113,405	117,300	117,300
Expenditures	(\$40,838)	(\$233,721)	(\$162,415)
Fund Balance - End of Year	\$412,843	\$296,422	\$251,307
213 - Housing Grant Funds			
Fund Balance - Beginning of Year	\$25,013	(\$664,400)	\$0
Revenue	251,102	1,472,550	589,756
Expenditures	(\$940,515)	(\$808,150)	(\$589,756)
Fund Balance - End of Year	(\$664,400)	\$0	\$0
214 - Fair Housing Grant			
Fund Balance - Beginning of Year	\$45,491	\$24,713	\$8,872
Revenue	15,534	0	47,528
Expenditures	(\$36,312)	(\$15,841)	(\$64,950)
Fund Balance - End of Year	\$24,713	\$8,872	(\$8,550)
215 - Preservation Services			
Fund Balance - Beginning of Year	\$420,418	\$366,821	\$0
Revenue	251,086	23,529	300,000
Expenditures	(\$304,683)	(\$390,350)	(\$300,000)
Fund Balance - End of Year	\$366,821	\$0	\$0

FUND SUMMARIES			
	2010	2011	2012
	Actual	Budget	Budget
<u>216 - aw Enforcement Grants</u>			
Fund Balance - Beginning of Year	\$1,517	\$5,185	\$925
Revenue	7,970	7,403	9,550
Expenditures	(\$4,302)	(\$11,663)	(\$12,291)
Fund Balance - End of Year	\$5,185	\$925	(\$1,816)
<u>217 - ourt ommunity Service Fund</u>			
Fund Balance - Beginning of Year	\$47,400	\$51,516	\$0
Revenue	7,626	0	0
Expenditures	(\$3,510)	(\$51,516)	\$0
Fund Balance - End of Year	\$51,516	\$0	\$0
<u>218 - ourt lternate Dispute Resolution</u>			
Fund Balance - Beginning of Year	\$29,247	\$7,609	\$38,328
Revenue	32,927	87,069	23,700
Expenditures	(\$54,565)	(\$56,350)	(\$23,050)
Fund Balance - End of Year	\$7,609	\$38,328	\$38,978
<u>220 - hio ourt Security Grant</u>			
Fund Balance - Beginning of Year	\$28,983	\$37,022	\$7,523
Revenue	10,281	9,750	9,750
Expenditures	(\$2,242)	(\$39,249)	(\$14,294)
Fund Balance - End of Year	\$37,022	\$7,523	\$2,979
<u>221 - H..D... Grant</u>			
Fund Balance - Beginning of Year	\$0	\$6,091	\$6,091
Revenue	3,560,130	5,947,846	5,704,675
Expenditures	(3,554,039)	(\$5,947,846)	(\$5,704,675)
Fund Balance - End of Year	\$6,091	\$6,091	\$6,091
<u>222 Drug Free ommunity Grant</u>			
Fund Balance - Beginning of Year	\$243	\$2,158	\$658
Revenue	108,882	100,000	110,330
Expenditures	(\$106,967)	(\$101,500)	(\$108,910)
Fund Balance - End of Year	\$2,158	\$658	\$2,078
<u>223 - Housing usiance atement rogram</u>			
Fund Balance - Beginning of Year	\$374,865	\$394,553	\$121,053
Revenue	342,264	150,000	250,000
Expenditures	(\$322,576)	(\$423,500)	(\$255,000)
Fund Balance - End of Year	\$394,553	\$121,053	\$116,053
<u>224 - ndigent Driver nterloc</u>			
Fund Balance - Beginning of Year	\$9,589	\$4,435	\$4,485
Revenue	13,247	14,050	13,050
Expenditures	(\$18,401)	(\$14,000)	(\$13,000)
Fund Balance - End of Year	\$4,435	\$4,485	\$4,535

FUND SUMMARIES			
	2010	2011	2012
	Actual	Budget	Budget
281 - Street Lighting			
Fund Balance - Beginning of Year	\$276,002	\$124,522	\$20
Revenue	651,780	605,878	713,778
Expenditures	(\$803,260)	(\$730,380)	(\$712,872)
Fund Balance - End of Year	\$124,522	\$20	\$926
282 - Tree Maintenance			
Fund Balance - Beginning of Year	\$382,618	\$330,524	\$162,378
Revenue	750,116	790,386	810,386
Expenditures	(\$802,210)	(\$958,532)	(\$971,538)
Fund Balance - End of Year	\$330,524	\$162,378	\$1,226
DEBT SERVICE FUND - 300			
300 - Summary of Debt Service Funds			
Fund Balance - Beginning of Year	\$1,082,303	\$1,696,259	\$1,692,804
Revenue	3,528,661	4,704,327	17,837,600
Expenditures	(2,914,705)	(4,707,782)	(19,178,031)
Fund Balance - End of Year	\$1,696,259	\$1,692,804	\$352,373
301 - Debt Service Fund			
Fund Balance - Beginning of Year	\$15,621	\$1,356,847	\$1,358,847
Revenue	2,846,350	3,294,745	1,912,000
Expenditures	(1,505,124)	(3,292,745)	(2,915,370)
Fund Balance - End of Year	\$1,356,847	\$1,358,847	\$355,477
302 Urban Renewal Bond Retirement			
Fund Balance - Beginning of Year	\$1,066,682	\$339,412	\$333,957
Revenue	682,311	1,409,582	15,925,600
Expenditures	(1,409,581)	(1,415,037)	(16,262,661)
Fund Balance - End of Year	\$339,412	\$333,957	(\$3,104)
INTERNAL SERVICE FUNDS - 600			
600 - Summary of Internal Service Funds			
Fund Balance - Beginning of Year	\$2,024,079	\$1,811,634	\$736,095
Revenue	\$3,063,577	\$2,824,743	\$8,175,934
Expenditures	(\$3,276,022)	(\$3,900,282)	(\$7,875,985)
Fund Balance - End of Year	\$1,811,634	\$736,095	\$1,036,044
601 - Central Stores			
Fund Balance - Beginning of Year	\$0	\$17,707	\$17,707
Revenue	718,702	743,851	768,440
Expenditures	(\$700,995)	(\$743,851)	(\$768,440)
Fund Balance - End of Year	\$17,707	\$17,707	\$17,707
602 - Central Printing			
Fund Balance - Beginning of Year	\$26,471	\$26,128	\$26,128
Revenue	140	41,004	41,414
Expenditures	(\$483)	(\$41,004)	(\$41,414)
Fund Balance - End of Year	\$26,128	\$26,128	\$26,128

FUND SUMMARIES			
	2010	2011	2012
	Actual	Budget	Budget
603 - Central Garage			
Fund Balance - Beginning of Year	\$34,412	\$9	\$9
Revenue	1,036,334	1,194,111	1,212,511
Expenditures	(\$1,070,737)	(\$1,194,111)	(\$1,212,511)
Fund Balance - End of Year	\$9	\$9	\$9
604 - Central Services			
Fund Balance - Beginning of Year	\$1,957	\$202,026	\$228,167
Revenue	794,933	845,777	835,669
Expenditures	(\$594,864)	(\$819,636)	(\$834,574)
Fund Balance - End of Year	\$202,026	\$228,167	\$229,262
605 - Self Insurance Reserve			
Fund Balance - Beginning of Year	\$1,961,239	\$1,565,764	\$464,084
Revenue	513,468	0	5,317,900
Expenditures	(\$908,943)	(\$1,101,680)	(\$5,019,046)
Fund Balance - End of Year	\$1,565,764	\$464,084	\$762,938

BUDGETED EXPENDITURES - BY CORE AREA				
Account	Activity	2010 Actual	2011 Budget	2012 Budget
<u>Operating Expenditures</u>				
	Safety and Core Services	\$38,425,331	\$42,929,234	\$42,558,383
	Asset Management	5,930,237	6,454,331	10,431,925
	Growth of Tax Base	3,254,944	3,827,491	3,643,940
	Total Operating Expenditures	\$47,610,512	\$53,211,056	\$56,634,248
<u>Debt Expenditures</u>				
		2,911,463	4,705,982	19,170,556
<u>Total Expenditures</u>				
		\$50,521,975	\$57,917,038	\$75,804,804
<u>Interfund Chargeback Expenditures</u>				
	Safety and Core Services	\$1,771,733	\$1,937,962	\$1,980,951
	Asset Management	30,038	74,799	75,547
	Total Interfund Chargeback Expenditure	\$1,801,771	\$2,012,761	\$2,056,498
<u>Interfund Transfers</u>				
	Safety and Core Services	\$4,977,292	\$5,736,594	\$6,854,306
	Asset Management	0	0	0
	Growth of Tax Base	293,706	264,500	255,000
	Total Interfund Transfers	\$5,270,998	\$6,001,094	\$7,109,306
Total Expenditures		\$57,594,744	\$65,930,893	\$84,970,608

Safety & Core Services				
<u>Operating Expenditures</u>				
1011101X	Crime Control	1,538,748	1,575,927	1,479,691
1011103X	Crime Suppression	4,618,750	4,781,953	4,741,470
1011122X	Auxiliary Services	1,569,025	1,481,877	1,595,149
1011100X	Police Administration	607,333	652,979	676,904
1011135X	Safety Patrol	154,947	192,900	193,300
1011137X	Jail Holding Facility	342,704	366,306	372,327
1011280X	Fire Suppression/EMS	5,292,447	5,284,913	5,362,941
1011285X	Fire Prevention	226,775	229,120	230,220
1011200X	Fire Administration	730,332	813,223	837,182
1017400X	Public Service Administration	712,735	738,982	732,631
1014100X	Animal Control	53,560	61,009	61,619
1013100X	Parks & Public Land Maintenance	856,053	907,147	937,227
1014900X	Commercial District Maintenance	53,771	60,236	60,737
1014600X	Tree Maintenance	14,222	37,750	24,500
1014700X	Leaf Collection	381,396	386,535	398,376
1015100x	Waterline Maintenance	36,300	87,600	37,370
1015200X	Refuse Collection & Disposal	2,009,204	2,126,667	2,177,735
1015230x	Recycling	102,327	96,116	101,502
1015293X	Brush Collection & Disposal	590,693	555,112	597,347

BUDGETED EXPENDITURES - BY CORE AREA				
Account	Activity	2010 Actual	2011 Budget	2012 Budget
1016300X	Sidewalk Maintenance	1,810	1,187	1,187
1016400X	Ice & Snow Control	788,299	730,961	765,654
Division 7810	Public Building Cleaning	360,640	387,418	389,912
1017807X	Public Building Maintenance	945,830	1,267,235	1,099,098
1017600X	Municipal Court	2,185,430	2,325,108	2,239,094
1017671X	Municipal Court - Housing Case Srvc	4,687	10,152	10,342
1012100X	Public Health	379,075	411,698	420,050
1012200X	West Nile Virus Prevention	11,895	11,564	11,664
1012135X PHE10-1	State Public Health Infrastructure/Emerg F	16,562	18,655	12,246
1012135X CRI10	Community Responsive Initiative Grant	4,235	8,911	0
1012135X PHR0x	Public Health Readiness grants	65,187	28,215	0
1017990X	CCSE - Youth & Fam. Counseling Cntr. Support& M	69,500	69,500	69,500
1014300X	Community Life Administration	191,412	194,688	193,326
1014391x	Community Events	81,975	85,302	86,461
1014390X	Office For Senior Adults	247,569	276,221	256,438
		\$25,245,428	\$26,263,167	\$26,173,200
2051100X	Police Pension	\$1,005,546	\$1,067,800	\$1,057,050
2161100X	County Community Diversion Program	4,303	11,663	12,291
2016600X	Traffic Signal Maintenance	101,136	134,126	136,361
2811500X	Street Lighting	737,695	730,380	712,872
2211000X	High Intensity Drug Trafficking Fund	3,554,039	5,947,846	5,704,675
2061200X	Fire Pension	1,117,804	1,123,780	1,147,430
2016500X	Street Repair	1,111,290	1,321,261	1,345,816
2026700X	State Highway Maintenance	68,435	67,223	67,339
Fund 204 Division 5	Storm Sewer Maintenance	599,855	632,228	749,559
Fund 204 Division 5	Sanitary Sewer Maintenance	602,396	632,688	569,927
Fund 204 Division 5	Lakes Management	36,915	39,500	39,715
Fund 282	Tree Maintenance	803,260	958,532	971,538
2097600X	Indigent Driver Alcohol Treatment	6,376	22,435	22,659
2107600X	Court Computer	38,701	134,212	86,497
2117600X	Clerk's Computerization	40,838	233,721	162,415
2177600X	Court Community Services	3,510	0	0
2187600X	Court Alternate Dispute Resolution	54,565	56,350	23,050
2207600X	Court Security Project	2,242	39,249	14,294
2247600X	Indigent Driver Interlock	18,400	14,000	13,000
2222100x	Drug Free Community Grant Program	106,966	101,500	108,910
		\$10,014,272	\$13,268,494	\$12,945,398
1053200X	Administration	\$243,348	\$207,126	\$205,786
1053280X	Promotion	660	0	162
Division 3320	School Age Care	526,459	508,029	517,629

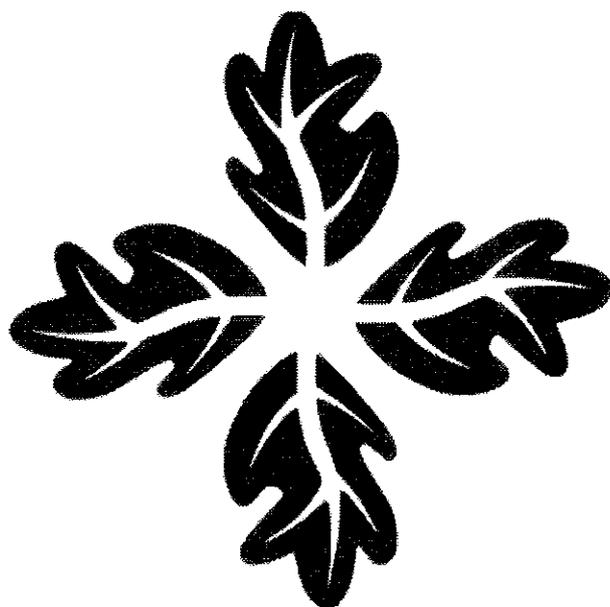
BUDGETED EXPENDITURES - BY CORE AREA

Account	Activity	2010 Actual	2011 Budget	2012 Budget
1053302X	Building Monitors	24,703	34,962	36,062
1053305X	Playgrounds	39,557	46,062	46,644
Division 3350	Youth Programs	135,418	124,681	125,977
Division 3360	Teen Programs	12,082	12,268	12,338
1053341X	Summer Camps	174,844	173,611	175,995
1053309X	Adult Programs	35,635	27,525	33,550
1053307X	Safety Town	9,328	17,694	18,111
1053340X	Tennis	32,878	42,539	40,581
1052320X	Field Maintenance	96,652	106,733	108,035
Division 3355	Sports Programs	176,004	170,975	165,903
Division 3410	Ice Skating Programs	744,705	792,636	806,003
Division 3510	Swimming Programs	330,210	331,230	337,067
1053600X	Concessions	14,155	3,901	3,901
1053700x	TP Amenities	11,555	12,710	12,810
		\$2,608,193	\$2,612,682	\$2,646,554
6041100X	Police Uniform Allowance Carryover	\$0	\$10,000	\$10,000
6041200X	Life Safety Transmitters	8,571	12,581	12,729
Fund 604 Div 8320	Utility Openings	58,464	70,035	72,045
Fund 604 Division 8	Sidewalk Repair	252,209	335,700	338,920
Fund 604 Division 8	Fire Hydrant Repairs	0	9,888	9,987
Fund 604 Division 8	Public Property Damages	0	3,750	3,680
Fund 604 Division 8	Private Property Maintenance	63,332	90,900	91,490
Fund 604 Div 4610	Private Property Tree Removal	6,536	9,000	9,090
6048319X	RTA Snow Plowing	12,657	23,690	23,970
Fund 604 Division 8	RTA Shaker Line Maintenance	84,979	112,467	113,458
Fund 604 Division 8	RTA Van Aken Line Maintenance	70,690	106,880	107,862
		\$557,438	\$784,891	\$793,231
		\$38,425,331	\$42,929,234	\$42,558,383
Interfund Chargeback Expenditures				
6018100X	Central Stores Purchasing	700,996	743,851	768,440
Fund 603	Central Garage	1,070,737	1,194,111	1,212,511
		\$1,771,733	\$1,937,962	\$1,980,951
Interfund Transfers				
1011100X	Police Administration	\$809,280	\$770,340	\$806,361
1017990X	CCSE - Street Lighting	12,100	12,100	112,100
2161100X	County Community Diversion Program	0	0	0
221.00	High Intensity Drug Trafficking Fund	0	0	0
1011200X	Fire Administration	892,292	875,122	896,331
6041200X	Life Safety Transmitters	0	950	1,910
Fund 204 Division 5	Transfer to Debt Service	128,652	157,303	157,303

BUDGETED EXPENDITURES - BY CORE AREA				
Account	Activity	2010 Actual	2011 Budget	2012 Budget
217.00	Transfer to Fund 218	0	51,517	0
2222100x	Drug Free Community Grant Program	0	0	0
	222.00 Parents for Drug Free Youth Grant Prog.			
1017990X	CCSE - Rec Subsidy/Debt Service/Gen Cap	3,134,968	3,869,262	4,880,301
		\$4,977,292	\$5,736,594	\$6,854,306
		\$45,174,356	\$50,603,790	\$51,393,640

Asset Management				
<u>Operating Expenditures</u>				
1014200X	Building Inspection	\$475,387	\$411,720	\$414,473
1014000X	Housing Inspection	850,540	853,935	864,700
1017500X	Council	136,836	142,196	142,751
1017000X	Mayor's Office	216,215	218,201	218,259
10171000X	Chief Administrative Officer's Office	222,120	292,015	295,000
1017900X	Information Technology	287,791	504,600	527,089
1017300X	Law Department	720,598	707,708	737,984
1017200X	Finance Administration	739,312	749,289	726,465
1017700X	Human Resource Administration	279,947	283,295	299,948
1017730X	Civil Service Commission	39,523	61,722	34,401
1017990X	CCSE	1,005,601	1,105,033	1,078,259
		\$4,973,870	\$5,329,714	\$5,339,329
2147300X	Fair Housing Grant Activities	\$36,311	\$15,841	\$64,950
Fund 301	Debt Service Administration	\$3,242	\$1,800	\$3,300
6047700X	Inactive Employee Benefits	7,871	5,296	5,300
6057700X	Risk Management	908,943	1,101,680	5,019,046
		\$916,814	\$1,106,976	\$5,024,346
		\$5,930,237	\$6,454,331	\$10,431,925
<u>Debt Service</u>				
	301.00 Debt Service	1,501,882	3,290,945	2,912,070
<u>Interfund Chargeback Expenditures</u>				
6047200x	Central Postage/Fax Activity	29,555	33,795	34,133
6027200X	Central Printing Operation	483	41,004	41,414
		\$30,038	\$74,799	\$75,547
<u>Interfund Transfers</u>				
		\$0	\$0	\$0
		\$7,462,157	\$9,820,075	\$13,419,542

BUDGETED EXPENDITURES - BY CORE AREA				
Account	Activity	2010 Actual	2011 Budget	2012 Budget
Growth of Tax Base				
Operating Expenditures				
1014400X	Communications & Outreach	\$522,073	\$555,980	\$570,509
1014401X	Shaker Life Magazine	259,103	224,219	226,084
1014100X	Planning	349,031	304,300	311,709
1014120X	Planning Commission	63,587	63,778	64,022
1014123X	Landmark Commission	17,717	30,218	30,417
1014125X	Architectural Board of Review	91,708	102,075	102,079
1014800X	Neighborhood Revitalization	399,622	349,543	351,650
		\$1,702,841	\$1,630,113	\$1,656,470
Fund 103	Economic Development	\$278,035	\$839,878	\$1,093,539
Fund 213	Housing Grant Fund	920,809	808,150	589,756
Fund 215	Preservation Services Programs	304,683	390,350	300,000
Fund 223	Housing Nuisance Abatement Program	48,576	159,000	0
		\$1,552,103	\$2,197,378	\$1,983,295
Fund 302	TIF Debt Service Administration	\$0	\$0	\$4,175
		\$3,254,944	\$3,827,491	\$3,643,940
Debt Service				
Fund 302	TIF Debt Service	\$1,409,581	\$1,415,037	\$16,258,486
Interfund Transfers				
Fund 213	Housing Grant Fund	\$19,706	\$0	\$0
Fund 223	Housing Nuisance Abatement Program	274,000	264,500	255,000
		\$293,706	\$264,500	\$255,000
		\$4,958,231	\$5,507,028	\$20,157,426



SHAKER
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